

Anchor Institutions and Community Wealth Building

**Outputs from key organisations and new evidence
relating to Anchor Institutions and Community
Wealth Building in Scotland and the UK**

July 2025



Translations



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Recent journal articles & books (database searches)

A selection of articles published between April 2025 - June 2025, relating to Anchor Organisations and Community Wealth Building.

These references were retrieved by searching the bibliographic databases: Medline and Scopus.

Search criteria are available upon request from Knowledge Services and will be reviewed regularly to consider appropriateness and/or new areas of interest.

The searches are undertaken by PHS Knowledge Services. If you need any help obtaining the full text of any of the articles, please contact:

phs.knowledge@phs.scot

Further Education

- Moodie G, Wheelahan L. **Colleges as anchors of their communities: emergence and agglomeration**. Journal of Vocational Education & Training 2025;77:58–80.

Argues that colleges act as anchor institutions in their communities by developing knowledge and skills, establishing links and exchanges outside the region, contributing to civic, political, cultural, and social activities and networks, developing facilities and amenities used by the community and contributing to economic activity.

- Toulmin V, Tait M, Warwick T, Dobson J. **Anchor institutions in the changing city: The university's role in shaping the Future High Street**. JURR 2025;18:410. Contributes to debates on the role of UK universities within cities and develops a broader understanding of them as anchor institutions. Examines the role of universities as anchor institutions in shaping the future of urban centres, at a time when high streets are continuing to face significant challenges.

Health Sector

- Williams P, Kadri A, Bloomer E, Khan S, Wróbel A, Attfield A. **A public health perspective on 10 years of developing an anchor institution approach in a National Health Service Hospital Trust in England**. *Perspect Public Health* 2025;145:18–20.

The benefits of health services as anchor institutions is becoming increasingly relevant in the current political and economic climate. This article summarises the process and learning from an anchors approach developed in Barts Health NHS Trust, one of the largest NHS Trusts in England.

Inclusive Growth

- Briguglio M, Czap N, Laffan K. **Wellbeing and policy: evidence for action**. London: Routledge; 2025.

This open-access e-book is useful for anyone interested in wellbeing economics and policy.

- Deas I, Haughton G, Ward K. **Scalar postpolitics, inclusive growth and inclusive economies: challenging the Greater Manchester agglomeration model**. *Cambridge Journal of Regions, Economy and Society* 2021;14:179–95. Based on case study research in Greater Manchester, this article demonstrates how discussions around inclusive growth and inclusive economies have challenged the city's historical agglomeration-based model.

- Hughes C, Lupton R. **Understanding inclusive growth at local level: changing patterns and types of neighbourhood disadvantage in three English city-regions**. *Cambridge Journal of Regions, Economy and Society* 2021;14:141–56. Argues that efforts to promote inclusive growth should be rooted in an understanding of the experiences of different people and places. Provides analysis of changes in the ways that poorer neighbourhoods in three English city-regions are linked to the wider economy.

- Lee N. **Inclusive Growth in cities: a sympathetic critique**. Reg Stud 2018; 53:1–11.

The concept of 'Inclusive Growth' has become popular in local economics. Some policy-makers are enthusiastic, others argue it is a buzzword which changes little. The article summarizes and critiques this agenda.

Workforce

- Rose TC, Daras K, McKeown M, Lloyd Goodwin T, Manley J, Barr B. **Understanding the differential effects on employment of a community wealth building programme in England: a difference-in-differences study**. J Epidemiol Community Health 2025.

The City of Preston has implemented a Community Wealth Building (CWB) programme that has been associated with improvements in local wages and wellbeing. This study estimated the effect of Preston's CWB programme on employment and reviewed differential effects by disability status and other equality indicators.

Recent reports and news (grey literature)

A rundown of recent publications from key organisations, published between April 2025 - June 2025.

Further Education

- Social Market Foundation. **Leave to achieve: How universities can contribute to social mobility in their regions**. Social Market Foundation, 9 June 2025.

This report explores how universities can enhance social mobility by embracing a placed-based approach that ensures their role as hubs for their community.

Inclusive Growth

- Power to Change. **Lessons in local growth: how strategic authorities can achieve inclusive growth in England's regions with the social economy**. Power to Change, June 2025.

This report explores how, by increasing focus on creating regional growth through devolution, strategic authorities can support and enable the social economy to create inclusive growth that benefits both local people and the planet.

Regional Action Plan

- Dundee City Council. **Community Wealth Building Strategy and Action Plan 2025-2030**. Dundee City Council, June 2025.

Dundee City Council's Community Wealth Building Strategy and Action Plan maps out Dundee City Council and its anchor partners will support the delivery of the Dundee Partnership's priorities of reducing poverty and inequalities, tackling climate change and delivering inclusive economic growth.

Workforce

- Health Anchors Learning Network. **Grow your own workforce: Inspiring the next generation of local Allied Health Professionals**. HALN, 3 June 2025.

Discusses Barts Health NHS Trust's initiative to address local workforce shortages and improve access to NHS careers for people from underrepresented backgrounds.

- NHS Employers. **Being an anchor employer**. NHS Employers, 15 May 2025.

Give advice on anchor strategies for local employment, skills and training and maximising impact as an employer and anchor organisation.

Disclaimer

All reasonable care is taken to ensure that the information we provide is accurate and we accept no responsibility for the content provided. The information provided is selective; however, the inclusion of a link does not imply approval of the contents of the website.

This is not meant as an exhaustive list of publications on these topics for the given time period, but rather a selection as seen most relevant.

Contact

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